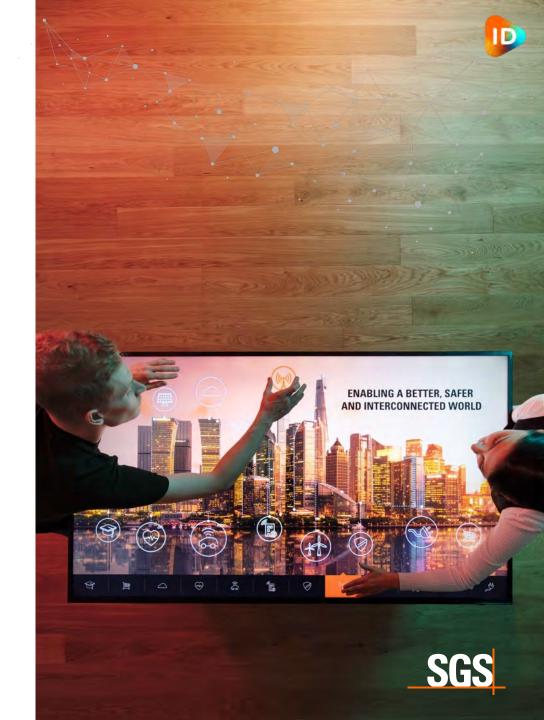


Digital & Innovation

Vision and 2023 ambition

- Vision: become the digital leader in the TIC industry through a customer centric approach
- How: apply digital technologies and methodologies to create new products and services, improve our customer experience, and automate our operations
- Major Focus Areas:
 - Data-driven Company: enhance performance by connecting data, people and processes
 - Smart Simplicity: augment physical operations with artificial intelligence and machine learning
 - Customer First: the right service, for the right person at the right time







Data-driven Company

Enhance performance by connecting real-time data with people and processes throughout the entire SGS ecosystem.

To maximize our value potential, we will apply design thinking and agile methodologies to unleash the power of SGS data and build digital services that improve the employee and customer journey.

By 2023 we are targeting:

- 20% of revenues through digital services
- 50% of SGS data is FAIR: findable, accessible, interoperable, reusable





Smart Simplicity

Simplify the way we work and the services that we provide by augmenting physical operations with artificial intelligence and machine learning.







Customer First

Effortlessly interconnect, integrate and personalize the customer experience based on the right service, for the right person at the right time.

Be the connector in the value chain interlinking our suppliers, partners and customers to provide end-to-end solutions.

By 2023 we are targeting:

- 100% of digital services to be in real-time, intelligent, context based, human centered and simple to use
- >30% of the customer journeys to be digitized







The House of Digital Innovation





PRIMARY PRODUCTION



Improve SGS operations and services

Connecting the physical and digital worlds

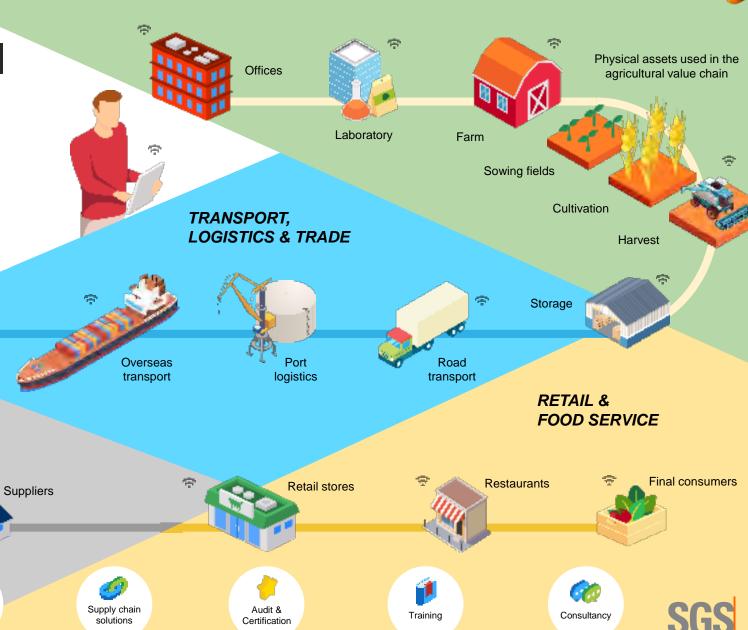
Digital allows us to do our business better, faster and cheaper, through speed of execution, digital partnerships and autonomy of operations

PROCESSORS.

Testing

MANUFACTURERS & SUPPLIERS

Inspection





Primary and

secondary

processing facilities

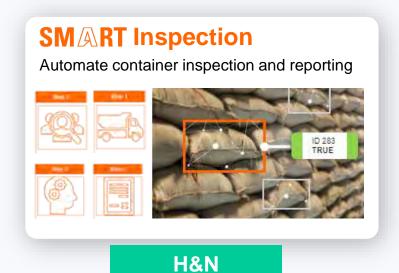
Monitoring















C&P



Digital Innovation









assurance projects Monitoring ~100 flat

storages and 50

vertical silos

Grain Smart Warehouse

Grains and oilseeds stored at warehouses are exposed to various changes (e.g., theft, rain, flood, temperature, humidity, rodents, insects).

Solution

Grain Smart Warehouse, based on Smart Sensing Devices (IoT):

- **Grain Condition Monitoring**
- Cargo Movement Monitoring
- Volumetric

Emerging technologies: several future solutions under development



150+

Active

projects





New wins: contract for IoT solution

I&E closed a 3-year \$5.3mn contract for an IoT based solution for a public school district to improve indoor air quality in school buildings.

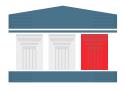




Create new business models





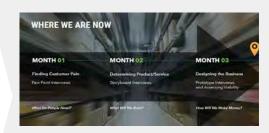


Vision & mission



New business model around e-commerce based on SGS data

Problem identification



With selected target customer segments and key activities to generate value

Customer validation



Pilot for large consumer brands in North America and Europe, with the purpose to develop a solution that works on any product category

Solution validation



D&I innovation team will support the partner team to define, develop and test a use case with a minimum viable product (MVP)





Questions?

